# Summary of Responses 

 Kansas City Missouri School District 2010 Survey of Principals
## July 2010

## Notes about Stanford Survey of Kansas City Missouri Principals

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More than two thirds of respondents have had less than five years experience as a principal in their current school.


All of the respondents have had teaching experience. The respondents are most likely to have had teaching experience in fourth through eighth grades.


Half of the respondents found hiring good teachers a challenge in the past school year, 2009-2010.

# During the current school year, what level of discretion have you had over hiring teachers at your school? 



More than half of the respondents feel they had complete discretion in the hiring of their school staff.


56 per cent of respondents focused a lot on retaining specific teachers.


Verbal public recognition and private recognition were techniques used by the greatest number of respondents as part of a strategic effort to keep staff.

# What sources of information do you rely on MOST to find out about teachers' instructional practices? 



Unscheduled classroom walk-throughs are most commonly relied upon by respondents as a means of finding out about teacher's instructional practices. Twice as many respondents use this method as opposed to the monitoring of student performance data.


Respondents reported that teachers at their schools most frequently reviewed school assessment data either independently or with teachers in their grade level.


One quarter of respondents contacted parents of more than 40 students in the past year because their child performed badly. However, only 18 per cent of respondents informed parents when a student performed better. More than 50 per cent of respondents visited less than 10 student homes in the past school year.


Respondents are more likely than any other school staff members to be responsible for analyzing data on student academic performance and coordinating specific instructional programs.

# Does district and state funding for schools provide your school with enough resources? 



No, I need more resources to be successful

■Yes, but more resources would help me a lot

43 per cent of respondents reported that they required more resources from the district and state in order to be successful. Only 10 per cent of respondents stated that they did not need additional resources.


Respondents had pursued funding from a range of sources outside of the school. The most success had been found with community organizations and businesses, with a quarter of respondents receiving funding from each.

## How useful did you find the following to improve your effectiveness?

■ Very Useful
■A Little Useful
■ Useful

- Not Useful

■ Did not participate in this PD $\quad$ No response
Attending conferences
Attending a training series related to
specific aspects
Attending stand-alone workshops
related to specific aspects of your job

Participating in a principal network (e.g., a group of principals)

Working AS a mentor/coach to another principal

Working WITH a mentor/coach as part of a formal arrangement

Visits to other schools designed to improve your own work as principal

University course(s) related to your role as principal that were NOT part..

University course(s) related to your role as principal that were part of a..


Almost 30 per cent of respondents stated they received no assistance from central office in improving college counseling but would like this kind of support. 31 per cent of respondents would like more fundraising support from the district office, reporting they currently received no assistance of this kind.



Respondents reported that teacher knowledge and skills was the most important factor to address in order for their school to improve.


More than 60 per cent of respondents strongly believe that KCMSD's 'right sizing' policy is necessary. Less than 2 per cent of respondents strongly disagree with the policy. However, respondents reported that more than 30 per cent of the parents at their school disagree with the 'right sizing'. 60 per cent of respondents agree or strongly agree that the policy will make schools easier to staff with good teachers.



More than half of the respondents feel very satisfied with their performance as principal at their current school.

## Do you plan to do the following at some point in your FUTURE career?



More than 60 per cent of respondents have future plans to work in education outside of the K-12 sector. Less than 10 per cent plan to return to classroom teaching. 35 per cent of respondents plan to remain a principal until they retire.

## Your leadership style

| $\square$ Not at all | $\quad$ Once in a While $\quad \square$ Sometimes |
| :--- | :--- |
| $\square$ Fairly Often | $\square$ Frequently or AlwaysNo response |

I use methods of leadership that are..
I work with others in a satisfactory.
I express satisfaction when others..
I suggest new ways of looking at..
I get others to look at problems.
I consider an individual as having.
I direct my attention toward failures..
I display a sense of authority and..
I consider the moral and ethical..
I act in ways that build others'..
I treat others as individuals rather.
I show that I am a firm believer in..
I spend time teaching and coaching.
I talk enthusiastically about what..
I discuss in specific terms who is..
I talk optimistically about the future.
I am absent when needed.
I get involved immediately when..
I intervene before problems become..
I provide others with assistance.

$0 \% \quad 20 \% \quad 40 \% \quad 60 \% \quad 80 \%$ 100\%
Number of participants

## What percentage of the teaching staff in your current school would you like to keep?

2\% 2\%


■ less than $10 \%$<br>- 10\% to $25 \%$<br>- $25 \%$ to $50 \%$<br>- 50\% to $75 \%$<br>- $75 \%$ to $90 \%$<br>- $90 \%$ to $100 \%$<br>- No response

## What are the most important considerations in your choice of this teacher?



■Is an excellent instructor

- Puts forth extra effort
-Is a "team player"


